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FRB-01 H-02 INR-07 INT-05 L-02 LAB-04 NSAE-00 NSC-05

PA-02 AID-05 CIEP-02 SS-15 STR-04 TAR-01 TRSE-00

USIA-15 PRS-01 SP-02 FEAE-00 OMB-01 OES-05 CU-04

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AMEMBASSY ROME

AMEMBASSY VIENNA

AMCONGEN MONTREAL

UNCLAS SECTION 1 OF 2 MONTEVIDEO 1330

PARIS FOR UNESCO

ROME FOR FODAG

VIENNA FOR IAEA & UNIDO

MONTREAL FOR ICAO

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SUBJ: CERP 0008 - EVALUATION OF UN ASSISTANCE PROGRAMS

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A. ROLE OF UNDP IN UN DEVELOPMENT SYSTEM. THE UNDP RESIDENT REPRESENTATIVE (RESREP), DR. LUIS M. GOMEZ, CONTINUES TO PROVIDE EFFECTIVE LEADERSHIP OF ALL UNDP ACTIVITY IN URUGUAY. HE ALSO HAS UPGRADED MANAGEMENT AND COORDINATION OF UNDP AND ALL OTHER UN UNCLASSIFIED

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ACTIVITIES HERE. HIS RELATIONS WITH THE GOU MINISTRIES AND AGENCIES

ARE CLOSE, CODIAL, AND COOPERATIVE AT ALL LEVELS. UNDP AND IBRD ACTIVITIES ARE WELL COORDINATED AND COMPLEMENTARY. UNDP IS FUNDING TWO SECTORAL STUDIES, IN AGRICULTURE AND TRANSPORTATION, FOR WHICH IBRD WILL SERVE AS EXECUTING AGENCY. UNICEF IS TREATED AS PART OF THE UNDP COUNTRY PROGRAMMING EXERCISE.

B. COORDINATION OF EXTERNAL ASSISTANCE. THE GOU OFFICE OF PLANNING AND BUDGET (OPP) IS RESPONSIBLE FOR COORDINATION OF ALL BILATERAL AND MULTILATERAL EXTERNAL TECHNICAL ASSISTANCE FOR URUGUAY. AFTER AN INITIAL PERIOD OF LIMITED STAFF CAPABILITY AND RATHER CASUAL COORDINATING TECHNIQUES, OPP HAS OVER THE PAST YEAR BEGUN TO EXERCISE IMPROVED CONTROL AND COORDINATION OF ALL EXTERNAL ASSISTANCE PROGRAMS. WITH ON-GOING ASSISTANCE PROVIDED BY UNDP IN TECHNICAL ASSISTANCE COORDINATION MANAGEMENT, OPP'S PROGRESS IN THIS REGARD SHOULD CONTINUE. THE OPP OFFICIAL RESPONSIBLE FOR EXTERNAL ASSISTANCE COORDINATION VISITS MAJOR DONOR AGENCY HEADQUARTERS, INCLUDING AID, DURING THE PAST YEAR TO LEARN ABOUT THEIR RESPECTIVE PLANNING, PROGRAMMING AND EVALUATION PRACTICES.

OPP PROVIDES A USEFUL MECHANISM FOR COORDINATING ALL EXTERNAL ASSISTANCE DESIGNED TO ENSURE THE OPTIMUM UTILIZATION OF EXTERNAL RESOURCES PROVIDED BY MULTILATERAL AND BILATERAL PROGRAMS. ALL REQUESTS FOR EXTERNAL ASSISTANCE TO PUBLIC SECTOR AGENCIES MUST BE CHANNELLED THROUGH AND RECEIVE THE APPROVAL OF OPP PRIOR TO IMPLEMENTATION. LIKEWISE, OPP, WORKING WITH MINISTRIES AND OTHER GOU ENTITIES, CONTINUOUSLY SURVEYS EXTERNAL ASSISTANCE NEEDS, RELATES THESE TO APPROPRIATE SOURCES OF ASSISTANCE, AND DETERMINES THE BEST DIVISION OF LABOR BETWEEN AGENCIES AS THEY RELATE TO GOU PRIORITIES. HOWEVER, THE REPRESENTATIVES OF ALL ASSISTANCE AGENCIES ARE IN CONTINUOUS CONTACT, BOTH FORMAL AND INFORMAL, WITH OPP AND WITH EACH OTHER TO DISCUSS THEIR RESPECTIVE ACTIVITIES AND, IN THIS WAY, CONTRI-

BUTE TO THE OVERALL COORDINATION EFFORT. THIS INFORMAL SYSTEM APPEARS TO WORK QUITE SATISFACTORILY.

THE UNDP RESREP HERE IS DOING AN EXCELLENT JOB. HIS RELATIONSHIPS WITH THE HOST GOVERNMENT, THE OTHER ASSISTANCE AGENCIES, AND THE LOCAL COMMUNITY ARE QUITE CLOSE, HARMONIOUS, AND PRODUCTIVE. HE IS ALSO A GOOD MANAGER OF THE UNDP PROGRAMS. HE IS IMAGINATIVE IN DISCOVERING WAYS TO ASSIST THE HOST GOVERNMENT IN SOLVING UNANTICIPATED DEVELOPMENT PROBLEMS AND COMING UP WITH SUCH UNCLASSIFIED

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ASSISTANCE ON SHORT NOTICE. HE UNDERSTANDS HIS ROLE OF PROVIDING LEADERSHIP TO THE EXTERNAL ASSISTANCE COMMUNITY, HOSTING PERIODIC COORDINATION MEETINGS, AND PREPARING SPECIAL REPORTS AND INVENTORIES OF EXTERNAL MULTILATERAL AND BILATERAL ASSISTANCE. THE UN RESREP ALSO REPRESENTS THE UN SYSTEM GENERALLY IN URUGUAY AND SERVES AS ITS DIPLOMATIC CHANNEL TO THE GOU FOREIGN OFFICE, AN APPROPRIATE, FOR COMMUNICATIONS WITH UN HEADQUARTERS. THERE IS NO NEED FOR POLICY AND PROCEDURAL CHANGES IN THIS REGARD.

URUGUAY, AFTER HAVING BEEN DELINQUENT OVER THE YEARS IN PAYING ITS UN ASSESSMENT, IS NOW UP TO DATE, THANKS TO THE WORK OF THE UN RESREP. C. COUNTRY PROGRAM REVIEWS. THE UNDP COUNTRY PROGRAM APPROVED FOR URUGUAY IN JUNE 1973 (US\$10 MILLION OVER FIVE YEARS) HAS UNDERGONE SOME MODEST REPROGRAMMING, ADJUSTING IT TO EVOLVING GOU DEVELOPMENT PRIORITIES AND PROGRAMS. UNDP AND OPP CARRY OUT MONTHLY PROGRAM REVIEWS WHICH APPEAR TO BE QUITE EFFECTIVE IN RESOLVING PROBLEMS CONCERNED WITH PROJECT IMPLEMENTATION, FINANCING, ETC. GIVEN THE RELATIVELY SHORT TIME THE PROGRAM HAS BEEN UNDERWAY, AND THE USEFULNESS OF THE MONTHLY PROGRAM REVIEWS, NO FULL SCALE ANNUAL REVIEW HAS TAKEN PLACE TO DATE. THE RESREP IS NOW PLANNING A MID-TERM PROGRAM REVIEW WHICH WILL BE COMPLETED BY AUGUST 1975 WITH THE ACTIVE PARTICIPATION OF OPP AND THE EXECUTING AGENCY.

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D. APPRAISAL OF PROPOSED PROJECTS. A CLOSE AND CONTINUING LIAISON IS MAINTAINED BY USAID WITH THE RESREP FOR THE PURPOSE OF ENSURING MAXIMUM COORDINATION AND CONSULTATION IN THE FORMULATION AND IMPLEMENTATION OF UNDP PROJECTS. PROJECT PROPOSALS AND/OR IMPORTANT CHANGES IN APPROVED PROGRAM ARE ROUTINELY DISCUSSED WITH THE AID REP AND MISSION STAFF.

E. PROJECT IMPLEMENTATION. IN RESPECT TO PROJECT IMPLEMENTATION, WE FIND IMPLEMENTATION TO BE REASONABLY SATISFACTORY WITH THE NORMAL RANGE OF PROBLEMS AFFECTING PROJECTS OF MOST INTERNATIONAL AGENCIES I
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URUGUAY. WE CONSIDER THE FISHERIES PROJECT (NO. URU/71/517), THE CARRASCO AIRPORT GROUND PERSONNEL TRAINING PROJECT (NO. URU/71/019), THE MINISTRY OF INDUSTRY ANALYSIS AND TEST LABORATORY PROJECT (NO. URU/71/521) TO BE HIGHLY SUCCESSFUL IN TERMS OF MANAGEMENT, TECHNICAL SUPERVISION AND FULFILLMENT OF PROJECT OBJECTIVES. ON THE OTHER HAND, THE UNDP ASSISTANCE PROJECT TO THE FACULTY OF AGRONOMY OF THE UNIVERSITY OF THE REPUBLIC (URU/65/502) HAS BEEN SUSPENDED BECAUSE OF PROBLEMS ARISING OUT OF THE POLITICAL SITUATION IN THE UNIVERSITY WHICH IN OCTOBER 1973 LED TO GOU INTERVENTION OF THE INSTITUTION. RECENTLY, A HIGH LEVEL SHORT-TERM CONSULTANT (PREVIOUS DEAN OF AN IMPORTANT LATIN AMERICAN FACULTY), HAS BEEN CONTRACTED TO EVALUATE AND RE-DESIGN THE PROJECT IN RESPONSE TO RECENT UNDP AND GOU REQUESTS.

F. PROJECT EVALUATION. THE ANNUAL TRIPARTITE REVIEW OF ON-GOING PROJECTS IS BEING UTILIZED. THESE REVIEWS APPEAR TO BE PROVING VERY EFFECTIVE IN EVALUATING THE MANAGEMENT AND PERFORMANCE OF THE DIFFERENT ENTITIES THAT ARE INVOLVED IN A PROJECT AND ALSO BECAUSE AS OPP ACTIVELY PARTICIPATES IN THE REVIEWS IN CONJUNCTION WITH THE LOCAL AGENCY INVOLVED IN EACH PROJECT. MISSION CANNOT COMMENT ON QUALITY OR CONTENT OF THE RESREP'S ANNUAL REPORT AND PROGRAM EVALUATIONS UNDERTAKEN LOCALLY BECAUSE THIS INFORMATION IS NOT MADE AVAILABLE TO US JUST AS COPIES OF AID'S INTERNAL AUDIT EVALUATIONS ARE NOT MADE AVAILABLE TO OTHER DONOR AGENCIES.

G. WOMEN IN DEVELOPMENT. THE RESREP IS WELL AWARE OF IMPORTANCE OF INCREASING WOMEN'S PARTICIPATION IN DEVELOPMENT PROGRAMS. HE HAS RECEIVED GUIDANCE FROM UNDP HEADQUARTERS TO PAY SPECIAL ATTENTION IN FORMULATING UNDP PROJECTS TO WOMEN'S ROLE IN THE DEVELOPMENT PROCESS. UNDP/UNICEF IS NOW PREPARING A NEW PROJECT THAT WILL ASSIST THE GOU IN ELABORATION OF STUDIES AND SEMINARS ABOUT CHILDHOOD, YOUTH AND FAMILY WITH SPECIAL ATTENTION TO THE ROLE OF WOMEN IN BOTH THE FAMILY AND SOCIETY. SIRACUSA

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